

THE EUSERS NETWORK

"Services of general interest in the EU: A citizens' perspective on public versus private provision"

Co-funded by
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EUsers network and its developments



The EUsers Summer school on **Performance and Governance of Services of General Interest. Critical perspectives on Energy, Telecommunications, Transport, and Water Reforms in the EU**
June 27th – July 1st 2016, Milan (IT)



XV MEEW on **Recent advances in the Economics and Management of Public Enterprise**
June 30th 2016, Milan (IT)

N. 3, NOVEMBER 2016

WHAT'S HAPPENED, WHAT'S NEXT



The EUsers network continues to contributing to the debate on services of general interests. Université de Rouen will host major events in 2017.

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EUsers SUMMER SCHOOL



Organized from June 27th to July 1st 2016. 35 participants were admitted to the school out of 579 applications received.

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XV MILAN EUROPEAN ECONOMY WORKSHOP



The workshop on Recent advances in the Economics and Management of Public Enterprise took place at the University of Milan on 30th of June 2016.

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SEMINARS SERIES



The EUsers network constantly works on the organization of seminars. Overall, 18 seminars have been carried out by the network during its second year of activity.

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THE CALL FOR PAPERS



The EUsers network has launched a new call for papers in collaboration with CIRIEC and the Italian Journal of Public Economics.

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EUSERS BOOK



The EUsers network is working on the publication of a book drawing from the research carried out over the past two years of the project.

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FORTHCOMING ACTIVITIES



The second year of EUsers activity has just gone. What's on the EUsers network agenda for its second year of activity?

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"EUsers: A reference point in the European Union on public services within high education."

WHAT'S HAPPENED, WHAT'S NEXT

The EUsers network is *making its voice heard* in the debate on services of general interest. The second year of the network has been particularly remarkable from this point of view through the following activities:

- ❖ Overall **18 seminars** have been organised by covering a wide range of topics (e.g. privatization of local public services, costs, quality and quantity in public service production) and sectors, including water, waste water, railway, telecommunications, electricity, etc.
- ❖ A **summer school** on the Performance and Governance of services of general interest in the EU: Critical perspectives on Energy, Telecommunications, Transport and Water Reforms took place in Milan from June 27th 2016 to July 1st and involved 35 students.
- ❖ On 30th June 2016, the EUsers network organised a **workshop** on Recent Advances in the Economics and Management of Public Enterprise at the University of Milan.
- ❖ The EUsers network provided its contribution to the Italian Journal of Public Economics with a **special issue publication** on the Rationales, Performance and Governance of Public Enterprises.
- ❖ The **EUsers book** has been designed and approved for publication by the international publisher Edward ELGAR (<https://www.e-elgar.com/>).

For the third year of the project major events are planned to further contribute to the discussion on services of general interests.

Amongst others, the EUsers

network is working – under the supervision of Philippe Bance (Member of the EUsers Scientific Committee) and in collaboration with CIRIEC international - on the organization of a **workshop titled Economic and Management of Public Enterprises in Public Services.**

The workshop will take place on **June 8th 2017** at Université de Rouen (France) and will have the objective to present the results achieved by the network over its three years of activities. During the workshop, the CIRIEC project “*Handbook of Economics & Management of Public Enterprises*” will be also presented. Other related events will be organised at Université de Rouen in the same period:

- ❖ On June 7th 2017 - International CIRIEC Conference titled “*La gouvernance des organisations publiques dans l'économie du 21^{ème} siècle*”.
- ❖ On June 9th 2017 – A Large open Conference jointly organised by EUsers and CIRIEC on the **Governance of Public Organisations.**

More details on these events will be available soon on the EUsers website (<http://users.unimi.it/eusers/>).



<http://www.ciriec.ulg.ac.be/en/>



UNIVERSITÉ DE ROUEN
<http://www.univ-rouen.fr/>

The EUsers summer school on service of general interest

In the framework of its programme of activities, the EUsers network has organized a summer school on “**Performance and governance of services of general interest in the EU: Critical perspectives on Energy, Telecommunications, Transport and Water Reforms**”.

The school was held from June 27th to July 1st 2016 in Milan (at Palazzo Greppi, Università degli Studi di Milano) and focused, in particular, on six core sectors of service of general interests, namely **Electricity, Gas, Telecommunications, Railways, Local Public Transport, Water and Waste Water**.

The objective was to familiarize participants with the structure, regulation and performance of public services in Europe, particularly network industries and policy reforms supported by the European Union.

The school was targeted to master-level, PhD students and post-doctoral researchers working in the fields of Economics, Management, Public Administration, Political Science and Social Studies. Members of the EUsers network were responsible for the selection of participants.

Launched on October 2015, the school was advertised to the potential interested candidates through several channels, including *EUsers network* (e.g. website of the universities of the network, mail to PhD students, Post doc, research fellows, former students, professors and coordinators of teaching course), *Ciriec network*, *INOMICS*, *Jean Monnet Community*, *Italian Economic Association (SIE)* and *Italian Public Economics Association (SIEP)*.

The deadline for submission of the application was March 15th 2016. At that time, the EUsers Scientific Committee – including members of the EUsers network, namely Massimo Florio (EUsers coordinator, Università degli Studi di Milano); Philippe Bance (Université de Rouen); Jane Lethbridge (University of Greenwich); Gabriel Obermann (WU Wirtschaftsuniversität Wien); Ulf Papenfuss (University of Leipzig); Johan Willner (Åbo Akademi University School of Business and Economics) - received **579 applications** covering more than 300 different institutions and including around 200 with PhD or post doc positions and more than 70 nationalities.



Palazzo Greppi, Milan (IT)
Main Room “Sala Napoleonica”

The number of participants was, initially, limited to 30. Then, given the high number of applications received it was extended to 35. The selected participants (18 female and 17 male), of which 14 from the EUsers universities, overall represented 17 nationalities, 24 different institutions and included 20 PhD and Post doc students.

Admission to the school was free of charge and costs were covered by the EUsers network. All the admitted students enjoyed the following benefits: i) teaching materials including ad-hoc lectures notes drafted by the lecturers of the school, access to selected reading materials (e.g. papers, books, articles, etc.), access to database of indicators for evaluating EU policy reforms, etc.; ii) a grant covering travelling expenses upon presentation of travel documents; iii) accommodation for the whole duration of the summer school; welcome dinner; buffet lunch every day; coffee and refreshments in the breaks; WiFi at the summer school venue.

An international faculty was involved in this school, including both academics and policy makers. In particular:

- Massimo Florio, Carlo Fiorio, Stefano Clò (Università degli Studi di Milano)
- Jane Lethbridge and Stephen Thomas (University of Greenwich)
- Thomas Kostal (WU Wirtschaftsuniversität Wien)
- Arnold Picot (Ludwig-Maximilians-Universität)
- Torben Holvad (European Railway Agency)
- Sebastien Bumbolo (Adriatic LNG)

More information are available at the [Lecture Page](#) of the EUsers website.

The training approach adopted for this school was interactive and practice-oriented. The programme, briefly presented below, is available at the EUsers summer school webpage.

The school combined face-to-face lessons (lectures and presentations) with hands-on workshops. In particular, during the hands-on-workshops, participants were divided (according to their background and research interests) into six groups corresponding to the six core sectors of the school. They were introduced to details and rules of the hands-on-workshop during the first day of the school (June 27th, 2016). In particular, under the guidance of a tutor (one for each group), they were asked to carry out two main assignments.



Day 1 - June 27th 2016 - Prof. Massimo Florio

	DAY 1	DAY 2	DAY 3	DAY 4	DAY 5
Morning session	1.1 Introduction	2.1 Sectoral perspective: Telecommunications	3.1 The empirics of Policy Reforms (Dynamic panel data and LDV model)	4.1 Sectoral perspective: Local Public Transport	5.1 Presentations of groups' results and discussion with experts.
	1.2 Public Services and Policy Reforms: an overview of the main ingredients – Part I		3.2 Sectoral perspective: Gas		5.2 Presentations of groups' results and discussion with experts (cont.)
	COFFEE BREAK				
	1.3 Public Services and Policy Reforms: an overview of the main ingredients – Part II	2.2 Sectoral perspective: Electricity	3.3 Sectoral perspective: Transport Networks	4.2 Sectoral perspective: Water and waste water	5.3 Policy implications and directions for future research
LUNCH					
Afternoon session	1.4 Data for empirical analysis	Division of participants into groups and launch of the case studies.	Hands-on workshops	4.3 Recent advances in the Economics and Management of Public Enterprise: XV Milan European Economy Workshop	
	Division of participants into groups: Students' club and launch of the hands-on workshops.	Hands-on workshops			

As a first assignment, participants were required to draft a position paper (maximum 5,000 words) on the following five issues:

1. *How would you identify the critical demand, supply and other drivers that determine price and quality of service in the industry?*
2. *Which are the main policy reforms promoted by the EU and adopted by the Member states in the last two decades?*
3. *Are there important variations in the reform pattern across countries?*
4. *How do you evaluate the role of government-owned enterprise in the market. Do you favour changes in ownership of service providers?*
5. *Overall do you think that in the past European citizens have been well served by the evolution of policy reforms in this area? Which Member State's policy experience you would suggest as particularly good or bad?*



The Telecommunication group during the hands-on-workshop

The position paper was delivered by each group on July 1st 2016 to the EUsers Scientific Committee which reviewed it. The Electricity Group was assessed as the group delivering the best position paper. The draft position papers have been submitted for comments to a panel of sectoral experts. They are currently under revision and will be part of an e-book publication (see section below for details).

The second assignment consisted in preparing a power point presentation on the five issues (See above) and delivering it on July 1st during the concluding session of the school. The best presentation – namely the Water and Waste Water group – was awarded by the EUsers Committee.



The Electricity group
the best position paper award



Water and Waste Water group
the best presentation award

Before the starting of the school, the EUsers Committee provided participants with a list of suggested readings (both general and sectoral) in order to get prepared to the school. Some of these selected readings (those which can be accessed through internet) have been made available to participants on a reserved electronic platform available on the EUsers website (<http://users.unimi.it/eusers/reserved-area/>). Participants were provided with access codes to join the platform a week before the starting of the school. Moreover, lecture notes were drafted by Prof. Massimo Florio and circulated to participants during the first day of the school.

Participants to the EUsers summer school had also the opportunity to join the XV edition of the Milan European Economy Workshop (see following section for details).

Other teaching activities

The master level course **European Regulatory Economics** which was launched by Università degli Studi di Milano (IT) during the first year of the EUsers Jean Monnet project has gone ahead.

Prof. Massimo Florio was in charge of holding this course from January to March 2016. Similarly to the first year, the course focused on service of general interest and, in particular, on network industries and on the interplay between provision and regulation.

The aim of the course was to discuss the reform paradigm including privatization, vertical disintegration, price regulation and liberalization.

The course was structured in three modules, namely: 1) economics of regulation, 2) the policies and 3) country case studies.

During the third module, students carried out a country analysis of reforms in the three sectors: Gas, Electricity and Telecommunications.

The most interesting country reports have been published on the EUsers website (see section Students club).

XV MILAN EUROPEAN ECONOMY WORKSHOP

Recent advances in the Economics and Management of Public Enterprise June 30th, 2016

The EUsers network, in collaboration with CIRIEC and the Department of Economics, Management and Quantitative Methods (DEMM) of the University of Milan, has organised the XV edition of the Milan European Economy Workshop which focused on the **Recent Advances in the Economics and Management on Public Enterprise**.

The workshop took the form of a presentation of invited papers by selected speakers. In particular, the following speakers and papers were invited and discussed:



XV MEEW

Key note speaker – Giacomo Corneo (FU Berlin)

- **Giacomo Corneo** (FU Berlin, Key note speaker) - Inequality, Public Wealth, and the Federal Shareholder.
- **Mirco Tomasi** (European Commission, DG Ecfm) - Firm ownership and financial performance: an empirical assessment in the energy and rail sectors.
- **Maria Nieswand** (DIW Berlin) - Productivity in Electricity Retail after Market Liberalisation.
- **Ulf Papenfuß** (University of Leipzig) - Public Corporate Governance: Empirical Findings, Policy Reform Needs and Research Perspectives.
- **Johan Willner** (Åbo Akademi University) - Public Enterprises - Objectives and Performance.
- **Stefano Clò** (Università degli Studi di Milano) - Ownership and Environmental Regulation: evidence from the European Electricity Industry.



Q&A session
Philippe Bance
(Université de Rouen, FR)

The discussion was chaired and managed by Prof. Florio. The participants to the EUsers summer school were also invited to join the event.

More information about the workshop can be found on the EUsers website.



Mirco Tomasi
(European Commission, DG Ecfm)

Papers presented and presentations delivered during the workshop can be download from reserved area of the EUsers website which can be accessed with reserved codes upon request to the EUsers network.

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SEMINARS SERIES

During the second year of the project (1st September 2015 – 31st August 2016), eighteen seminars have been organized by the EUUsers network. In particular, the following seminars have been organized:

Two seminars by the **Università degli Studi di Milano (IT)**:

- 1) [From municipal to participate: the privatization of local public services in Italy](#) (March 7th 2016, Speaker: Tullia Galanti, Università degli Studi di Milano);
- 2) [The economic regulation of water sector](#) (March 8th 2016, Speaker: Prof. Antonio Massarutto, University of Udine, IT).

Three seminars by the **Åbo Akademi University School of Business and Economics (FI)**:

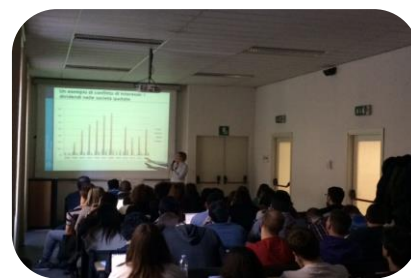
- 3) [The Future of Services of General Interest in Finland](#) (October 23rd 2015, Speaker: Eeva Vahtera (Government Counselor, Ministry of Employment and the Economy, Finland);
- 4) [Costs, quality, and quantity in public service production](#) (April 21st 2016, Speaker: Dr Mikael Forss, who is director and Deputy Head at the Social Insurance Institution in Finland);
- 5) [Services of general interest in political decision-making and research: A dialogue](#) (May 23rd 2016, Speakers: Li Andersson - Left Alliance - and Stefan Wallin - Swedish People's Party of Finland).

Two seminars by the **WU Wirtschaftsuniversität Wien (AT)**:

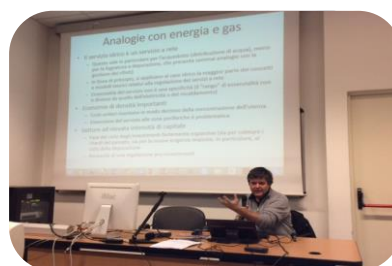
- 6) [Economic Evaluation of Services of General Interest: The Example of Railway Infrastructure along the Baltic-Adriatic Axis in Austria](#) (November 25th 2015, Speaker: Tobias Kaloud, WU Wirtschaftsuniversität Wien);
- 7) [Services of General Interest between Municipal and Private Service Delivery: the Example of Waste Management in Austria](#) (April 27th 2016, Speakers: Vera Mayr, BSc (WU), WU Wirtschaftsuniversität Wien, and Johann Janisch, Geschäftsführer des burgenländischen Müllverbands).

Four seminars by the **University of Greenwich (UK)**:

- 8) [The future of PFI](#) (November 12th 2015, Speakers: Dr. Mark Hellowell, University of Edinburgh, Dr. Helen Mercer and Dr. Jeff Powell);
- 9) [Health and Social Care Integration'](#) (January 21st 2016, Speakers: Councillor David Gardener, Greenwich Council Cabinet Member on Health and Social Care, Marie Sparkes, Project Consultant for Advanced Care Support in the Community, ACSC, Heather Wakefield, UNISON, Prof. Stephanie Tailby, University of the West of England, Prof. Sian Moore, University of Greenwich);
- 10) [The state and the future of energy: markets and policy insights from the EU, UK, Germany and South Korea'](#) (February 2nd 2016, Speakers: Yuliya Yurchenko, University of Greenwich, Kathrin Glastra, the European Energy Transition Programme at the Heinrich Böll Foundation, David Hall, PSIRU).
- 11) [Worker Cooperatives: A New Mode of Production?](#) (June 15th 2016, Speaker: Dr Adotey Bing-Pappoe, University of Greenwich: "Worker Cooperatives: A New Mode of Production?"; Discussants: Dr Cilla Ross, Cooperative College; Dr Silvia Sacchetti, Open University Business School; Dr Francesca Gagliardi and Dr David Gindis, Hertfordshire Business School).



*From municipal to participate: the privatization of local public services in Italy
Università degli Studi di Milano (IT)
March, 7th 2016*



*The economic regulation of water sector
Università degli Studi di Milano (IT)
March, 8th 2016*

Four seminars by the **Universität Leipzig (DE)**

- 12) [How to Conceptualise and How to Measure Public Value?](#) (December 3rd 2015, Speakers: Prof. Rolf Ritsert - German Police University, Dr. Tobias Krause - Potsdam University, Henning Dietze and Isabell Figula - Leipzig University).
- 13) [Service Learning: Engaged Exchange and Approaches to Enhance the Academic Education of Future Public Managers?](#) (February 29th 2016, Speakers: Holger Backhaus-Maul - Board Member of Hochschulnetzwerk Bildung durch Verantwortung e.V., Dr. Susanne Volkmar - University of Jena, Prof. Crister S. Garrett - Leipzig University, Christiane Roth - Trainer for Service Learning, Christine Sattler - Freiwilligen-Agentur Halle-Saalkreis e.V., Prof. Ulf Papenfuß - Leipzig University, several presentations of service learning projects by master students of Leipzig University and discussions with practitioners from governmental and public sector organizations).
- 14) [Public Corporate Governance - Future Perspectives](#) (April 4th 2016, Speakers: Dr. Elke Löffler - Governance International, Birmingham, Dr. Stephan Leixnering - WU Vienna, Prof. Ulf Papenfuß - Leipzig University, Martyna Swiatczak and Marcus Wojtczak - German University of Administrative Sciences).
- 15) [Public Service Motivation and Human Resource Management](#) (June 17th 2016, Speakers: Sybille Gedenk-Fleger - Saxon State Ministry of Finance, Gabriele Kämper - Agency for Equality, Berlin Senate Administration, Julia Asseburg - University of Hamburg, Florian Keppeler - Zeppelin University Friedrichshafen, Christian Schmidt - Leipzig University).

Régulation et politiques publiques dans le secteur des Télécommunications – Université de Rouen (FR) September 25th, 2016.



How to Conceptualise and How to Measure Public Value? – Universität Leipzig (DE) December 3rd, 2016.

Three seminars by the **Université de Rouen (FR)**:

- 16) [Régulation et politiques publiques dans le secteur des Télécommunications](#) (September 25th 2015, Speakers: Hugues Jennequin (CREAM, Université de Rouen) on « Traits caractéristiques du secteur des télécommunications », Numa Isnard (Institut du Droit de l'Espace et des Télécommunications, Université Paris Sud) on « La régulation du secteur des télécommunications : influence européenne, réalités nationales » et David Flacher (CEPN, Université Paris 13) sur « Industrial vs. competition policies - Lessons from the French and Korean ICT »);
- 17) [Réformes et infrastructures ferroviaires](#) (December 11th 2015, Speakers: Jacques Fournier (ancien président de la SNCF et Président d'honneur du CIRIEC), Thierry Mignauw (ancien directeur général Infrastructures de la SNCF et membre de la Commission scientifique Economie publique du CIRIEC) and Patricia Pérennès (Direction Accès Réseaux, SNCF réseaux).
- 18) [Le système d'enseignement supérieur et de recherché](#) (March 11th 2016, Speakers: Jonas Didisse, CREAM (Université de Rouen), André Tiran, Triangle (Université de Lyon), Catherine Blaizot-Hazard, CUREJ (Université de Rouen).

More details on the seminars are available on the EUsers website.

CALL FOR PAPERS

A call for papers has been recently launched in September 2015 by the EUsers network in collaboration with *Economia Pubblica* ([the Italian Journal of Public Economics](#)) and CIRIEC International Scientific Commission on Public Services/Public Enterprises.

The call invited for a submission of a paper to a special issue on the following topic: "**Rationales, performance and governance of public enterprises.**"

The special issue is edited by Luc Bernier (Enap – Québec), Massimo Florio (EUsers Scientific Committee, Università degli Studi di Milano) and Johan Willner (EUsers Scientific Committee, Åbo Akademi University School of Business and Economics).

In particular, the call was addressed to attract papers dealing with:

- *country studies of major SOEs*
- *international dimensions of public enterprises*
- *privatization versus reform of public providers of services*
- *empirical studies of performance compared between private*
- *privatized and government-owned enterprise*
- *theoretical analysis of SOE in contexts such as regulated or*
- *unregulated mixed oligopoly*
- *governance mechanisms*

The deadline for the submission was January 10th, 2016. The following papers have been finally accepted for publication in the special issue which is expected to be published by the end of 2016.

- Italian state-owned enterprises after decades of reforms: still public? (Stefano Clò, Marco Di Giulio, Maria Tullia Galanti, Maddalena Sorrentino)
- Major Public Enterprises in Switzerland (Carole Rentsch, Philippe Sulger, Matthias Finger)
- The Organisation of Services of General Interest in Finland (Johan Willner and Sonja Grönblom)
- Financial performance of major public enterprises in Croatia from 2006 to 2014 (Anto Bajo, Marko Primorac)
- Does the transaction cost approach is useful to analyse the choice between private and public production in the local services provision? The case of the water and waste industries. (Giuseppe Cinquegrana, Serena Migliardo, Domenico Sarno)
- State-Owned Private Equity Funds Investing in "National Champions": The Case of Italy (Francesco Baldi and Davide Ciferri)
- State-Invested Enterprises in the European Telecommunications Industry: are they competitive players? (Paolo Castelnovo)

THE EUsers BOOK

The EUsers network is working on the publication of a book drawing from the research activities carried out over the past two years. In particular, it includes research outputs originally presented at two recent events organised in Milan, such as the XV edition of the Milan European Economy Workshop (June 30th 2016) and the EUsers summer school (June 27th – July 1st 2016), and then finalized after internal anonymous review process managed by the Editor of the book and the scientific committee of the EUsers network. Both events were focused on the policy reforms of the network industries. The book is expected to contribute to the EU policy

debate on Services of General Interest in several ways. In particular, it is addressed to contribute to the existing literature on the network industries, focusing particularly on the European policy paradigm and its three main pillars: privatization, unbundling and (regulated) market entry and liberalization.

In particular, three aspects of the book stand out as contributions to the literature. First, the reforms are analysed through the lenses of the past and possibly future (given an evolving panorama) welfare effects on citizens as users, consistently with the notion of SGI.

Second, the role of state-owned or state-invested players is evaluated in this perspective.

This analysis mainly encompasses six network industries – namely Electricity, Gas, Railway, Local Public Transport, Water and Waste Water, Telecommunications where in many EU member states national or local governments fully or partially own some service providers or core infrastructures. Both countries and sector-specific peculiarities are discussed. A unique aspect of the book would be the analysis of the role still played by state-owned or state-invested enterprises that, outside the UK, are still significant players. A further feature of this book is the methodological approach adopted in the empirics evaluation of reforms. The main research question is, indeed, the impact of the reforms ultimately on the welfare of citizens.



<https://www.e-elgar.com/>

The book will be published by *Edward Elgar*, an international acknowledged publisher.

A preliminary title of the book is “ Network industries’ reforms: evaluating the EU paradigm”. The book is expected to have the following structure:

- An *introductory chapter* written by the Editor (Prof. Massimo Florio). It will discuss possible methodological errors and pitfalls that may bias the research design and the results when something more comprehensive than the change of a specific signal is at stake. In particular, it will deal with issues of measurement of the change of the variables representing the policy framework reform; it will present a taxonomy of possible errors along this procedure and then turn to the selection of proxies for welfare changes, which is a necessary step for any evaluation of policy reforms. This chapter will make several examples of econometric models applied to the study of network industries where the reforms are represented by ordered sets (‘reform scores’).



The Railway group from the EUsers summer school will contribute to author a chapter of the EUsers book.

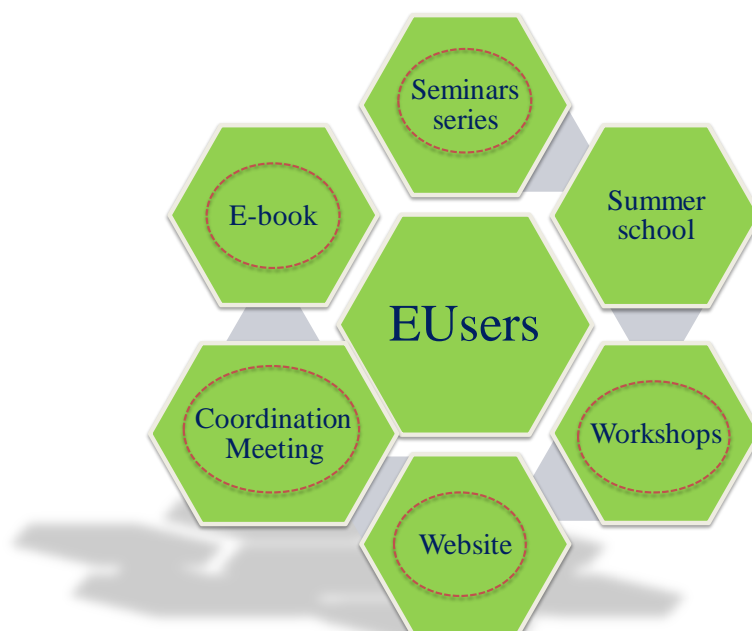
- *Part I* will include chapters dealing with both the evaluation of some cross-cutting issues and reforms of networking industries, such as privatisation, unbundling, performance of state-owned enterprises, determinants of prices, impact of reforms on passengers, with examples of such issues drawn by the services which are in the main focus of the book.
- *Part II* will move on the in-depth empirical analysis of six network industries – namely electricity, gas, telecommunication, water and waste water, railway and local public transport. The aim is to assess changes in policy reform frameworks from the consumers point of view and provide a comparative countries analysis. This assessment will rely both on the review of relevant literature and on modelling and econometric analyses of a panel of data (including policy reforms indicators from the OECD/ETCR, financial data from Bureau Van Dijk and quality satisfaction from Eurobarometer).

This publication – which will be also available in the form of an e-book - is addressed to share the knowledge acquired by the EUsers network on reforms of networking industries with a wider public and provide insights on several aspects, such as the type of ownership which is more beneficial for household customers across the sectors analysed, the status of EU Directives’ implementation, the determinants of prices, the relationship between satisfaction and services provided, the impacts of reforms progress on the consumers’ wellbeing, etc.

Forthcoming activities: the third year of the EUsers network

September 1st 2016- August 31st 2017

- ✓ Seminars: overall 17 seminars will be organized to complete the planned series of 45 seminars over the three years of the EUsers network.
- ✓ Workshop: it will be organized in 2017 by Université de Rouen (FR) and will focus on the presentation of final results of EUsers activities over the three years. EU institutions' representatives will be invited to join the event.
- ✓ Publications: the EUsers network will work on the publication of the EUsers book, expected by the end of 2017.
- ✓ Coordination Meeting: the next coordination meetings are planned in March 2017 (at the WU Wirtschaftsuniversität Wien, in Vienna) and in June 2017 (at the Université de Rouen, in Rouen).
- ✓ Website: it will be periodically updated with news and photos about the EUsers activities (see section "Event" and Seminars Programmes) such as seminars, workshops and coordination meetings.



FORTHCOMING PLANNED SEMINARS:

- *The Corruption of Capitalism. Organised by University of Greenwich (UK) on 21st November 2016.*
- *Integrated Management of Public Service Provision. Organised by University of Leipzig (Germany) on 21st November 2016.*
- *The future of local government. Organised by University of Greenwich (UK) on 24th January 2017.*
- *Renationalisation of public services – international and national perspectives. Organised by University of Greenwich (UK). 6 and 7^h February 2017.*

For more information visit the page on [EUsers seminars programme](#).

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Project info

- ✓ *Funding scheme:* Lifelong Learning Programme
- ✓ *Action:* Jean Monnet Network Creation and development of consortia of international players in the area of European Union studies.
- ✓ Project Leader: Università degli Studi di Milano (Italy)
- ✓ Duration: 1.08.2014 - 31.08.2017
- ✓ EUsers website: <http://users.unimi.it/eusers/>

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